

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
HELD AT
270 Washington St., S.W.
Atlanta, Georgia
August 7 and 8, 2001**

The Board of Regents of the University System of Georgia met on Tuesday, August 7 and Wednesday, August 8, 2001, in the Board Room, room 7007, 270 Washington St., S.W., seventh floor.

EXECUTIVE SESSION

At approximately 9:20 a.m. on August 7, 2001, Chair Hilton H. Howell, Jr. convened the August 2001 meeting of the Board of Regents and called for an Executive Session to evaluate applicants for the Chancellor position. With motion properly made and variously seconded, the Regents who were present voted unanimously to go into Executive Session. Those Regents were as follows: Chair Howell, Vice Chair Joe Frank Harris, and Regents Hugh A. Carter, Jr., Connie Cater, George M. D. (John) Hunt III, Donald M. Leebern, Jr., Elridge W. McMillan, Martin W. NeSmith, J. Timothy Shelnut, Glenn S. White, Joel O. Wooten, Jr., and James D. Yancey. Also in attendance were 5na5e444 ,yin attendance were

CHAIRMAN'S REMARKS

Chair Howell made the following remarks to the Board to commemorate the beginning of his Chairmanship:

To my fellow Board members, I'd like to thank you for electing me to serve for the upcoming year as Chair of this Board. I consider this appointment to be a high honor, and I sincerely appreciate the vote

acclimating, and orienting a new Chancellor. I am not exaggerating when I say the future of our state and our children depends upon it. In my view, there is no more solemn responsibility for this Board to discharge than in choosing our new leader. We must ensure that higher education continues to build on the momentum we have attained over the past seven years under the outstanding leadership of Stephen Portch. All of us know intimately his enviable record of achievement for our System. I won't reiterate the milestones reached here. Suffice it to say that he has brought higher education in Georgia to a pinnacle of success and repute it has never enjoyed before. As Regent McMillan said, paraphrasing Shakespeare, in learning of Stephen's departure, "Here was a man! When comes such another?"

His will be large shoes to fill, but fill them we must and fill them we will. Fortunately, the achievements of this Board — led by Stephen Portch and nurtured by far-sighted Governors and a supportive legislature and a unified, "System-focused" Board of Regents — have significantly raised the profile of higher education in Georgia to make our Chancellorship one of the most attractive in the nation.

We are successfully recruiting from a national pool of high-ranking and highly successful academic leaders who can build on the vigorous strength of this University System. I am certain that the collective wisdom of this Board will choose a worthy successor to Chancellor Portch. Upon his or her appointment, our next challenge will be to orient and acclimate our new Chancellor so that we have a seamless and successful transition in leadership.

Throughout this transition, our role will be to communicate forcefully and effectively the need to create a more educated Georgia. That is and must remain our central concern. We must keep our eyes on the well-being of our students — the end-all and be-all of our existence. Within the University System, we must address particularly our deficiencies among under-represented student populations, such as nontraditional (adult) students and African-American males. Our benchmarking efforts addressed our enrollment challenges in these two key groups. Enhancing the enrollment of both will be critical if we are to significantly increase the number of Georgians who hold baccalaureate degrees.

Second, we must continue to balance the critical need to increase college completion rates without

Finally, as we tackle this and other critical policy concerns, our Board is expected to undergo a transformation. Georgia's growth during the past decade has led to the happy creation of two new congressional districts. That will also lead to the appointment of two new members to the Board of Regents. Once again, I know this Board will, as it always has, welcome, orient, and embrace new members.

Yet, even as we tackle these political changes, we must remain laser-focused on our strategic plan for the future direction of the University System. This plan, the

Next, Chancellor Portch introduced President Daniel Rahn. He noted that President Rahn graduated from Yale University's School of Medicine and was initially attracted to MCG by the Eminent Scholars program. He has continued his service at MCG as Professor of Medicine, Vice Dean for Clinical Affairs, and, most recently, Senior Vice President for Medical Affairs and Chief Medical Officer, the first at MCG Health, Inc. ("MCGHI"). The Chancellor said that he was pleased that the search committees found someone of such caliber within the University System and that President Rahn will provide superb leadership to MCG through what will likely be the greatest period of transition in its history. He then asked President Rahn to approach the Board.

President Rahn thanked the Regents for welcoming him to the meeting and for selecting him as President of MCG. (ho Tcg1;0.gr.R6dwh(15 TDtmech mpol TcIDPrD -0.1.168 Tc Profeiti casm thin the searc (and) T-4146.25 -

of resources and effort, stated President Rahn. MCG currently needs to recruit four new deans, several vice presidents, and ten vacant chairs. This is a daunting task in recruitment, he conceded, but the core faculty understand the mission and are committed to it. Additionally, MCG must link its resources to its strategic priorities. For example, MCG staff need to develop a new facilities master plan. Additionally, MCG must be an anchor for the State of Georgia in the Governor's Cancer Initiative. It must also work with the other research universities in the System to develop processes for commercialization of discoveries and biotechnology and to form public and private partnerships effectively. Moreover, it must substantially expand its research enterprise in collaboration with other research units, particularly the University of Georgia. MCG should double its research productivity over the next five years, asserted President Rahn. That goal was set two years ago, but MCG will actually exceed the goal in that period of time. MCG must also focus on academic innovation and enrollment management with a very clear focus on increasing diversity of the student body, faculty, and staff, he stated. One of the advantages MCG has as a special purpose institution is its ability to link clinical, educational, and research efforts into true centers of excellence. MCG will be doing this in the areas of neuroscience, cancer, cardiovascular disease, and other concentrations, with particular emphasis on the health of Georgians. The management of this amount of change will require a tremendous amount of focused hard work, said President Rahn. It will require collaboration with other healthcare systems, state agencies, and branches of the University System, as well as with the business community in Georgia, along with an abiding commitment to excellence and integrity. President Rahn asserted that this vision is nevertheless achievable, and he wants to be held accountable to accomplish it. In closing, he stressed that, most importantly, this vision will require the committed support of the Board and the state.

Chancellor Portch thanked President Rahn and noted that Representative Jack Connell (District 115) from Augusta was present at the meeting.

At approximately 1:25 p.m., Chair Howell adjourned the Board into its regular Committee meetings.

CALL TO ORDER

The Board of Regents of the University System of Georgia met again on Wednesday, August 8, 2001, in the Board Room, room 7007, 270 Washington St., S.W., seventh floor. The Chair of the Board, Regent Hilton H. Howell, Jr., called the meeting to order at 9:00 a.m. Present on Wednesday, in addition to Chair Howell, were Vice Chair Joe Frank Harris and Regents Hugh A. Carter, Jr., Connie Cater, George M. D. (John) Hunt III, Donald M. Leebern, Jr., Elridge W. McMillan, Martin W. NeSmith, J. Timothy Shelnut, Glenn S. White, Joel O. Wooten, Jr., and James D. Yancey.

INVOCATION

The invocation was given on Wednesday, August 8, 2001, by Vice Chair Joe Frank Harris.

ATTENDANCE REPORT

The attendance report was read on Wednesday, August 8, 2001, by Secretary Gail S. Weber, who announced that Regents Juanita P. Baranco, Michael J. Coles, and Allene H. Magill had asked for and been given permission to be absent on that day.

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

2. Approval of Continuation of the Dental Insurance Administrative Services Contract With WellPoint Health Networks, Inc.

Approved: The Board approved the continuation of the dental insurance administrative services contract with WellPoint Health Networks, Inc. (“WellPoint”). The dental insurance administrative services contract will continue to be administered by WellPoint’s wholly owned subsidiary, Blue Cross Blue Shield of Georgia, Inc.

Background: At its October 2000 meeting, the Board of Regents approved an extension of the Blue Cross Blue Shield of Georgia, Inc. dental insurance administrative services contract with the University System of Georgia. The contract extension was approved for the period of January 1, 2001, through June 30, 2001. The administrative fee that was approved by the Board was \$1.90 per employee per month.

In March 2001, Mr. John Oxendine, Insurance Commissioner of the State of Georgia, approved the acquisition of Blue Cross Blue Shield of Georgia, Inc. by WellPoint. In late June 2001, an administrative services agreement was finalized between the Board of Regents of the University System of Georgia, the Georgia Department of Community Health, WellPoint, and its wholly owned subsidiary, Blue Cross Blue Shield of Georgia, Inc.

The dental plan administrative fee of \$1.90 per employee per month was extended for the period of July 1, 2001, through December 31, 2001. Renewal option administrative fees for the Board of Regents dental plan was presented for plan years 2002, 2003, and 2004. The WellPoint/Blue Cross Blue Shield of Georgia, Inc. proposed administrative fees reflect a 7% per annum increase for each of the respective dental insurance benefit plan years.

3. Approval of Fee Increase for the Unicare Administrative Services Contract With the Board of Regents

Approved: The Board approved an increase in the administrative services contract fee for Unicare for the period of June 1, 2001, through December 31, 2001.

Background: At its September 2000 meeting, the Board of Regents approved an extension of the contract with Unicare for the provision of the following services:

- Hospital inpatient pre-certification and case management review services;
- Outpatient surgical and diagnostic review services;
- Disease state management programs for oncology, diabetes, congestive heart failure, and asthma;
- Unicare national transplant network access;
- MedCall 24/7 referral and utilization review services; and
- Referral of preferred provider organization (“PPO”) plan participants to PPO in-network providers.

1. Easement, Corps of Engineers, Reverse Osmosis Discharge Line, Southern Polytechnic State University

Approved: The Board declared approximately 0.29 acre of real property on the campus of Southern Polytechnic State University (“SPSU”) to be no longer advantageously useful to SPSU or the University System of Georgia, but only for the purpose of allowing this land to be used under the terms of a non-exclusive easement by the United States of America (“U.S.A.”) for installation, operation, and maintenance of a reverse osmosis concentrate outfall line.

The Board also authorized the execution of a non-exclusive easement with the U.S.A. for the above-referenced tract of land.

The terms of this non-exclusive easement are subject to review and legal approval by the Office of the Attorney General.

Understandings: The U.S.A. has requested this easement to permit connection of a reverse osmosis concentrate outfall line from Dobbins Air Force Reserve Base to the Cobb County Sanitary Sewer on the lands of Life University adjacent to the campus of SPSU.

This 25-foot-wide easement is completely within an existing easement granted by the Board of Regents to Georgia Power Company.

Consideration for granting this easement is \$600.

SPSU supports granting this easement, which does not impact the physical master plan.

2. Easement to Georgia Department of Transportation, Fort Valley State University

Approved: The Board declared approximately 10.85 acres of land on the campus of Fort Valley State University (“FVSU”) to be no longer advantageously useful to FVSU or the University System of Georgia but only for the purpose of allowing this land to be used under the terms of a non-exclusive easement by the Georgia Department of Transportation (“DOT”) for a stream mitigation easement.

The Board also authorized the execution of a non-exclusive easement with the DOT covering the above-referenced tracts of land.

The terms of this non-exclusive easement are subject to review and legal approval by the Office of the Attorney General.

Understandings: This non-exclusive easement will mitigate stream impacts of the proposed construction of the Richard B. Russell Parkway Extension in Peach and Houston Counties. This mitigation is required

by the U.S. Army Corps of Engineers.

This non-exclusive easement will benefit FVSU by providing the availability of a stream restoration corridor for use for outdoor

transportation facilities, sidewalks, lighting, landscaping, and handicapped access.

Funding for the TE Projects will be \$1 million from the federal government (through Georgia Department of Transportation) and \$200,000 (20% match) from GPC operating funds.

Annually the U.S. Department of Transportation awards grants to municipalities and colleges. GPC pursued a grant and was notified of acceptance. The Georgia Department of Transportation administers all grants in Georgia.

The siting of the TE Projects is consistent with the Georgia Perimeter College Physical Master Plan.

5. Authorization of Project, “Renovation of Caldwell Residence Hall,” Georgia Institute of Technology

Approved: The Board authorized Project No. BR-30-0203, “Renovation of Caldwell Residence Hall,” Georgia Institute of Technology (“GIT”), with a total project budget of approximately \$3.5 million from GIT auxiliary housing funds.

Understandings: GIT, as part of its proposed revised Student Housing Comprehensive Plan - 1998, includes the incorporation of

**6. Authorization of Project, “Upgrade Chiller Plant - Interdisciplinary Research Center,”
Medical College of Georgia**

Approved: The Board authorized Project No. BR-40-0202, “Upgrade Chiller Plant, Interdisciplinary Research Center,” Medical College of Georgia (“MCG”), with a total project budget of \$1,377,684 to be funded from \$1 million in unexpended project funds from other MCG projects and \$377,684 from institutional interest income.

Understandings: In August 2000, the Board appointed an architect for the expansion of the Interdisciplinary Research Center (“IRC II”), which is the Q(0 TDrr) Tj BT 1.31*3

Operating expenses are estimated at \$892,000 per year, including utilities, janitorial services, trash removal, ongoing maintenance, and taxes. This is an increase over estimates in May 1998 as a result of increased utility costs.

8. Gift of Property From Department of Veterans Affairs, Middle Georgia College

Approved: The Board accepted title to 39 acres of real property from the Department of Veterans Affairs on behalf of the Carl Vinson V A Medical Center in Dublin,

Understandings: The property is located adjacent to the west side of the main entrance to the campus at NGCSU.

The property will be used to enhance the appearance of the main entrance to the campus at NGCSU in accordance with the master plan for NGCSU and to allow more freedom of sight of approaching traffic.

The appraised value of the property is \$152,000.

The Phase I Environmental Assessment, dated November 20, 2000, indicates no significant environmental issues.

There are no known easements, restrictions, or reversions on the property.

10. Information Item: License Agreement, Department of Army, Richard B. Russell Reservoir, Georgia Institute of Technology

In May 1986, the Board authorized a License Agreement between the Department of the Army and the Board of Regents permitting the Board, on behalf of Georgia Institute of Technology (“GIT”), to install equipment on the Richard B. Russell Reservoir microwave tower for the purpose of transmitting seismic data from the field to the School of Geophysical Sciences at GIT.

This agreement has been renewed periodically to allow for its continued use. Vice Chancellor for Facilities William K. Chatham announced that the license will be renewed for an additional five-year period.

11. Information Item: Construction Delivery Process

Vice Chancellor for Facilities William K. Chatham announced that The Society for College and University Planning and The American Institute of Architects’ Committee on Architecture for Education had awarded to the University System of Georgia and Sasaki Associates the 2001 Excellence in Planning Award. Regent White requested that Mr. Chatham notify former Regent Charles H. Jones about this award, because his leadership was critical to the University System’s facilities planning efforts. Mr. Chatham commended also Assistant Vice Chancellor for Design and Construction Linda Daniels and Director of Facilities Planning Gita Hendessi for their hard work in this area. He then discussed three initiatives intended to enhance significantly the building construction and maintenance capabilities of the System: the fast-track construction option, the construction inspection program, and the preventive maintenance study program. They are intended to allow a more responsive building delivery process, ensure better construction quality, and provide an enhanced capability to maintain facilities.

12. Ratification of Amendment to Yamacraw Agreement

Approved: The Board ratified the Chancellor’s action to increase the Yamacraw lease by four years. This

item was added to the Committee agenda at the request of Vice Chancellor for Facilities William K. Chatham.

Understandings: At its June 2001 meeting, the Board authorized Chancellor Portch to take any actions necessary on behalf of the Board between that meeting and the August 2001 Board meeting with such actions to be ratified by the Board at the August meeting. Mr. Chatham advised Chair Hunt that there was an additional item that required the Committee's attention at this meeting related to an action taken on behalf of the Board by the Chancellor.

The cost of the Yamacraw building relocation necessary and it

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1. **Establishment of the Major in Rhetoric Under the Existing Bachelor of Arts, Georgia College & State University**

Approved: The Board approved the request of President Rosemary DePaolo that Georgia College & State University (“GCSU”) be authorized to establish the major in Rhetoric under the existing Bachelor of Arts, effective August 8, 2001.

Abstract: The Bachelor of Arts with

2. Establishment of the Major in Mass Communication Under the Existing Bachelor of Arts, Albany State University

Approved: The Board approved the request of President Portia Holmes Shields that Albany State University (“ALSU”) be authorized to establish the major in Mass Communication under the existing Bachelor of Arts, effective August 8, 2001.

Abstract: ALSU is proactive in seeking progressive opportunities to expand its programmatic offerings to serve the needs of the citizens of the region and to enhance its effectiveness in its service area. The proposal for a Mass Communication program constitutes one such progressive opportunity in Southwest Georgia. According to the University of Georgia’s 1999 Annual Survey of Journalism and Mass Communications, “Enrollments in Journalism and Mass Communication are increasing steadily, and graduates of these programs have a favorable job market outlook.”

Need: According to the Federal Communications Commission, there are 12,717 radio and 1,603 television stations in the United States. The combined U.S. radio and television revenues are \$54.2 billion. Radio and television stations also employ more than 40,000 professionals. According to a 1999 survey by the American Society of Newspaper Editors, minorities comprise 11.55% of the reporters, photographers, and supervisors at U.S. daily newspapers. To address the need to increase diversity in the newspaper industry, the program is designed to enable students to gain employment in a variety of positions in the industry; i.e., newspapers, radio, television, public relations, and the Internet.

Objectives: The objectives of the program are to expand career opportunities for ALSU students and improve media resources in Southwest Georgia; to prepare students for productive careers and advanced study in mass media; to acquaint students with emerging technologies and their impact on communication; to diversify groups represented in the communications industry; and to contribute to the growth and development of Southwest Georgia.

Curriculum: The 120-semester-hour curriculum will offer three concentrations: print journalism, electronic media (radio and television), and public relations. The program will be housed within the Department of English and Modern Languages.

Projected Enrollment: The institution anticipates enrollments of 20, 25, and 35 for the first three

in the proposal.

3. Establishment of the Bachelor of Science in Athletic Training, North Georgia College & State University

Approved: The Board approved the request of President Nathaniel Hansford that North Georgia College & State University (“NGCSU”) be authorized to establish the Bachelor of Science in Athletic Training, effective August 8, 2001.

Abstract: The proposed program will prepare athletic trainers who are highly specialized in the prevention, recognition, evaluation, rehabilitation, and reconditioning of athletic injuries. Students will be required to have extensive knowledge to sit for the National Athletic Trainer’s Association Board of Certification exam. Athletic training is considered an allied health area.

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Need: The Occupational Outlook Handbook (2000-2001) states that athletic trainers have a projected 1998 to 2008 employment change that is faster than average. Nationally, there are approximately 18,300 certified athletic trainers. Each year 1,200 to 1,500 become nationally certified. NGCSU completed a regional needs assessment of North Georgia assessment North

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and achievement of the enrollment, quality, centrality, viability, and cost-effectiveness goals, as indicated in the proposal.

4. Establishment of the College of Environment and Design, University of Georgia

Approved:

treasurer of the Bradley-Turner Foundation, is a past member of the Board of Regents. William B. Turner, Jr. is currently a trustee of the University of Georgia Foundation, Inc. and a member of the C. Herman and Mary Virginia Terry College of Business board. The distinguished chair will be named in honor of the Synovus Corporation, which is known for its practice of servant leadership. Servant leadership has been a key philosophy for several years at Synovus Corporation and the W. C. Bradley Company. One of the concept's strongest advocates is William B. Turner, chairman of W. C. Bradley Company and a member of the Synovus Corporation board of directors.

The endowment

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responsibility for managing daily financial affairs of the college and assist the efforts of the vice president for business and financial services. The position will report to the vice president for business and financial services.

C Change the Title Director of Continuing Education and Economic Development to Vice President for Continuing Education and Economic Development

The position is responsible for the supervision and operation of continuing education programs, on-site and distance learning outreach programs, several grant programs (e.g., Intellectual Capital Partnership Program [“ICAPP®”], Youth Opportunity Grant, etc.), DC’s economic development efforts in collaboration with regional Chambers of Commerce and businesses, as well as public schools (business1/F0 7.5 6 Tw (region7.Tj -

Abstract: The science faculties of the University of Georgia (“UGA”), North Georgia College & State University (“NGCSU”), and Gainesville College (“GVC”) are involved in research and public service areas of water quality assessment and spatial analysis. Each institution provides a specific area of expertise. The proposed institute will offer a model of collaboration for research, public service, and community education in an area of need, which is the adequate supply of clean water for Georgia’s citizenry. The collaboration consists of the Department of Biological and Agricultural Engineering at UGA; the School of Natural and Health Sciences at NGCSU; and the Social Sciences, Business, and Engineering Technology divisions at GVC.

Purpose: The Institute for Environmental and Spatial Analysis will serve as a teaching, research, and public service resource with a focus on environmental and spatial analysis issues in Northeast Georgia. Its activities will include developing outreach and research programs for maintaining and improving water quality, training individuals to assess water quality in diverse environments, developing plans for environmental remediation, and elevating public awareness concerning the importance of local water quality and environmental health. Because the availability of sustainable water resources is a critical issue facing Georgia, the main focus of the institute will be the development of an in-depth scientific understanding of water quality, watershed integrity, and land use impacts within the Chattahoochee River Basin and other basins in Northeast Georgia. This will be accomplished through collaborative grant activity and research efforts. The institute will provide educational opportunities to the public at large by increasing public awareness of water and environmental issues impacting daily living.

The institute anticipates collaborative course development within the environmental and spatial analysis areas, especially in water quality analysis, watershed assessment, source water assessment, spatial data analysis, and hydrologic modeling. Course development will evolve as a result of applied research within the Chattahoochee River Basin. The Institute for Environmental and Spatial Analysis will establish strong cooperative relationships with the Carl Vinson Institute of Government, the Natural Resources Spatial Analysis Laboratory, and the River Basin Science and Policy Center, all at UGA. These cooperative relationships will provide additional opportunities for direct involvement between member units of the Institute of Environmental and Spatial Analysis and other units at UGA, such as Ecology, Crop and Soil Science, Forest Resources, Geology, and Geography.

9. Establishment of an Associate of Applied Science Degree Program in Technology in Cooperation With Georgia Aviation and Technical College, Middle Georgia College

Approved: The Board approved the request of Interim President Rob Watts that Middle Georgia College (“MGC”) be authorized to offer an Associate of Applied Science degree program in Technology in cooperation with Georgia Aviation and Technical College, effective August 8, 2001.

The Associate of Applied Science in Technology degree consists of general education and related academic coursework from MGC and the completion of a technical program at Georgia Aviation and Technical College, a Department of Technical and Adult Education unit. The institutions have developed a cooperative agreement which acknowledges that MGC, as the degree-granting institution, is responsible for the credits that comprise the degree. In keeping with this acknowledgment, MGC and Georgia Aviation

and Technical College have agreed to the following to ensure program quality and compliance with the criteria of the Commission on Colleges of the Southern Association of Colleges and Schools:

- c Appoint a joint coordinating committee to review the program. The membership of the coordinating committee will be composed of the chief academic or instructional officer from each institution and several faculty members from each institution.
- c The responsibilities of the committee shall include examining program offerings on a course-by-course basis to ensure that accreditation criteria have been satisfied; to ensure that the faculty who are teaching courses in the program are appropriately qualified; and to determine the adequacy of educational support services (library, learning resources, student development services, etc.).

To earn the Associate of Applied Science in Technology, the students at Georgia Aviation and Technical College must complete, in addition to MGC's requirements, one of the following diploma programs:

- c Aircraft Structural Technology
- c Aviation Maintenance Technology
- c Flight Technology

Because students in the program will be taking general education classes already being offered by MGC, no new state funds are required.

10. Administrative and Academic Appointments and Personnel Actions, Various System Institutions

The administrative and academic appointments are reviewed by the Chair of the Committee on Education, Research, and Extension. The full list of approved appointments is on file with the Office of Faculty Affairs in the Office of Academics and Fiscal Affairs.

Conduct empowerment program for girls	Children and Youth Coordinating Council	7/1/01 - 6/30/02	\$31,037
Study insecticide treatment on peanuts	Georgia Commodity Commission for Peanuts	7/1/01 - 6/30/02	\$2,000
Conduct reading evaluation study groups	Georgia Department of Education	3/15/01 - 7/30/01	\$24,000
Provide legislative services	Georgia General Assembly	7/1/01 - 6/30/02	\$139,349
Provide technical assistance with regional advisory councils	Georgia Department of Industry, Trade and Tourism	6/1/01 - 5/31/02	\$50,000
Conduct finance training	Georgia Office of Planning and Budget	7/1/01 - 6/30/02	\$200,000
Assist with 2001-2002 elections	Georgia Secretary of State	7/01/01 - 6/30/02	\$140,000
Study workers' benefits in Georgia	Governor's Office	6/1/01 - 5/31/02	\$50,935
Evaluate child mental health services	Gwinnett/Rockdale/Newton Community Service Board	6/1/01 - 6/30/01	\$40,052
Provide business and economic assistance in Dalton, Georgia	Northeast Georgia Regional Development Center	10/1/00 - 9/30/01	\$10,500
Train teachers in law and American legal system	Supreme Court of Georgia	7/1/01 - 6/30/02	\$15,000
Georgia Southern University			
Conduct vocational staff development	North Georgia REO3Jc		

2001 Board meeting. Additionally, the Committee had reviewed another amendment to The Bylaws, Item 4. The recommendation in Item 4 would remain on the table until the September 2001 Board meeting, when it would be up for approval. (Please note that the boldfaced texts are the additions and the strike-through texts are the deletions, which reflect the amendments to The Bylaws and The Policy Manual.) With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Applications for Review

- a. In the matter of Kristin M. Taylor at the University of Georgia, ~~concerning~~ concerning

- k. In the matter of Dr. Francis A. Flaherty at Valdosta State University, concerning President Bailey's decision not to expunge his name from a sexual harassment complaint, the application for review was denied.

- l. In the matter of Dr. Samuel Adekunle at Albany State University, concerning his employment status, the application for review was granted and referred

COMMITTEE ON INFORMATION AND INSTRUCTIONAL TECHNOLOGY

The Committee on Information and Instructional Technology

2. Update on Information and Instructional Technology Advisory Committee Meeting

Chair Martin W. NeSmith provided to the Committee a briefing on the first meeting of the Information and Instructional Technology Advisory Committee (the “Advisory Committee”) held on June 19, 2001. He reported that nine of the Advisory Committee members were in attendance, and it was a good meeting. However, industry leadership was not well represented at the meeting; therefore, he recommended that the membership of the Advisory Committee grow to include more business partners. This recommendation will be up for approval at a future Board meeting.

3. Update on Information Technology Strategic Planning Enhancement Project

The Committee and the full Board authorized an enhancement of the strategic component to the Master Plan for Information and Instructional Technology at the January 2001 Board meeting. Following this approval, the Office of Academics and Fiscal Affairs selected Cornelius and Associates to assist in developing a project plan and carrying out tasks. As a first step, an initial scope document was developed and reviewed at the recent Information and Instructional Technology Advisory Committee (the “Advisory Committee”) meeting. This update was presented by Mr. Randall A. Thursby, Vice Chancellor for Information and Instructional Technology and Chief Information Officer. He indicated that the strategic planning project began with a critical issues session involving campus and University System Office staff. The results of this session were used to build a high-level plan, followed by a more detailed project plan. Included in the project plan will be numerous work groups involving campus personnel. Mr. Thursby indicated that he would provide progress reports on this project at future Committee meetings.

4. Update on Office of Information and Instructional Technology Athens Building Progress

The need for increased space for the Office of Information and Instructional Technology’s (“OIIT”) Athens location has been established. A potential solution, a building to be constructed by the University of Georgia Real Estate Foundation, Inc., was introduced to the Committee at the March 2001 Board meeting. At this meeting, Senior Vice Chancellor for Academics and Fiscal Affairs Daniel S. Papp indicated that planning for the new facility continues. He reported that there have been several building drafts circulated by the architectural firm that is assisting with the building plan and that OIIT staff are reviewing these drafts in an effort to refine them.

5. Update on Board of Regents’ Involvement With Georgia Technology Authority’s

The Georgia Technology Authority (“GTA”), established by legislation in June 1997, is a public corporation that provides information technology services to the State of Georgia. The Georgia Technology Authority (“GTA”), established by legislation in June 1997, is a public corporation that provides information technology services to the State of Georgia.

limited or non-participation are required to avoid adversely affecting the ability of the System to carry out its mission. Senior Vice Chancellor for Academics and Fiscal Affairs Daniel S. Papp indicated that the areas of voice and two-way communications involve closest University System participation, while there will be some participation in video services. Mr. Randall A. Thursby, Vice Chancellor for Information and Instructional Technology and Chief Information Officer, indicated that the two senior staff members from the Office of Information and Instructional Technology he assigned to work with the GTA on CCOP do so on a daily basis. Personnel from a number of University System institutions have participated as well. The request for proposals for CCOP is scheduled for release during the fourth quarter of this year (2001).

AUDIT COMMITTEE

The Audit Committee met on Tuesday, August 7, 2001, at approximately 2:25 p.m. in room 7005. Committee members in attendance were Chair Connie Cater, Vice Chair Glenn S. White, and Regents George M. D. (John) Hunt III, and Joel O. Wooten, Jr. Chair Cater reported to the full Board on Wednesday that the Committee had reviewed one item, which did not require action. He remarked that for the short time in which the Committee has been in place, it has done an outstanding job. The information item was as follows:

1. Presentation on Benchmarking the University System of Georgia Audit Function

Associate Vice Chancellor for Internal Audit Ronald B. Stark presented an information item that benchmarked the University System of Georgia's audit staff against all other higher education audit staffs. The benchmarks depicted a ratio of auditors against revenues, assets, students, and employees. The University System of Georgia staff ratios were favorable versus the mean for all of higher education. There was some discussion of other factors that should be considered when determining the size of an audit staff of a college or university. The factors included complexity, amount of research, audit history, and degree of automation.

Mr. Stark also presented data that compared audit activity versus budget for fiscal year 2001.

The Committee discussed the reporting relationships that campus-based auditors have with their administrations and with the University System Office. The Committee asked Mr. Stark to evaluate the reporting relationships of university systems and how they appraise campus-based auditors.

SPECIAL PRESENTATION

Chair Howell next called upon the Chancellor to make a special introduction to the Board.

Chancellor Portch explained that he wanted to introduce to the Board a legend in the University System. During the Regents' May 2001 strategic planning retreat at the Jolley Lodge at Kennesaw Chancteg Tj 23125 0 TD 0 T

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that the events which led to the constitutional establishment of the Board were two of the central moments in twentieth century Georgia history. Even before he became Chancellor, he had received a book called *The Historical Development of the University System of Georgia, 1932 to 1990*, by Dr. Cameron Fincher. Dr. Fincher graduated from Georgia State University (“GSU”) in 1950 and began work in the University System in 1951 as an instructor and counselor at GSU. For approximately 30 years, he was Director of the Institute of Higher Education at the University of Georgia (“UGA”). He is currently a Regents Professor of Higher Education and Psychology at UGA, and he was the first recipient of an award given by the Georgia Association of Institutional Research. Because he is about to begin the process of

higher education in the State of Georgia. Rather, it is a discussion of how the institutions, programs, and services of the University System of Georgia continued to develop over the last 70 years. It is a story of what the

even more such students, we will have some flexibility.

In Wisconsin, before winter, we always checked for signs. For example, if the caterpillars (or, as we more appropriately called them, the wooly worms) were particularly wooly in fall, we knew to expect a hard winter. So, I look for signs regarding enrollment.

Summer school enrollment is not a particularly good predictor, because students take summer school for lots of different reasons. Also, our numbers are not yet confirmed and will probably change somewhat. Nevertheless, with those caveats, I am very pleased to report that summer school enrollment was an all-time high in the System's history. Headcount was up 6.5%, and particularly encouraging given all the discussion on credit hour generation, [full-time equivalent student enrollment] was up 7.1%.

There's no doubt in my mind at all that System institutions will continue to grow in size, in credit generation, and — most importantly — in stature in the years ahead. Let me give you just one example today: Georgia State University. In your package, you will see a full two-page feature on the rise of Georgia State in the national *Chronicle of Higher Education*. The article focuses on Georgia State's increased visibility and its fund-raising and capital projects success. It could just have easily bragged on some other points:

- c Increase of 60 points in average SAT [Scholastic Aptitude Test] of incoming freshmen in the last five years. In fall 1995, only 18% of incoming freshmen had a freshmen index of 2700 or greater and over 60% were below 2500 (minimum for regular admittance to a research university); last fall (2000), over 40% of incoming freshmen had a freshmen index of 2700 or greater.

- c Georgia State University is ranked ninth nationally in baccalaureate degrees awarded to African-American students for the year 1999-2000. It is the only traditionally white institution in the top ten.

- c Georgia State University has had a 22% increase in research dollars in the past year.

Incidentally, it was good to see that [Head Basketball Coach Charles Grice] "Lefty" Driesell is looking over President Patton's shoulder! The article calls Lefty "one of Georgia State's most visible ambassadors." I know that to be true. One of the first and one of the best letters I've received since my announcement was from Lefty. There are a lot of folks at Georgia State who've worked hard to raise the visibility and the stature of that institution. My hat is off to them.

This story is being repeated throughout the System as Albany State University receives its first \$1 million gift. Ray Charles certainly has Georgia on his mind! I can only hope that this is the beginning of major gifts to our [historically black colleges and universities] and that Ray Charles has set a new standard. It's being repeated in Columbus as the music program further blossoms in magnificent new space. It's being repeated at Southern Polytechnic State University, which received \$750,000 from the Goizueta Foundation for Spanish language education for all students and for scholarships for Hispanic students. It's being repeated at Waycross College, which was one of 10 two-year colleges nationally to get a grant from the American Association of Community College's new Teaching Scholar partnership program. And so I could go on about our institutions forever... but not today.

I do want to tell you that our economic development initiatives from ICAPP® [Intellectual Capital Partnership Program] to Yamacraw to the Cancer Initiative to GRA [Georgia Research Alliance] are widely admired. Just this month alone, I've spoken to corporate, political, and higher education leaders in Virginia and will be doing something similar in Arizona next week and Rhode Island next spring. I share our story but not our trade secrets!

What has become even more evident to me, though, from these visits is that all the creativity in the world, all the best programs in the world, are worthless without resources. As we witness state after state making budget cut after budget cut because of the weakness in the economy, I marvel at the vibrancy of Georgia's economy (and would argue that we're significantly contributing to that vibrancy).

I also have renewed respect for the financial stewardship of this state and the wisdom of state leaders in "underestimating" revenues and "overbuilding" reserves. This is a fiscal tradition that goes back a long way and impacts us positively from bond ratings to reasonable financial predictability. It has helped save our students from the double-digit tuition increases we're seeing in lots of states. (Clemson has the record so far: up 42% this year alone!) It has helped build our buildings, our programs, and — most critically — our human resources. It has allowed for innovation funding from GALILEO [Georgia Library

STRATEGIC PLANNING COMMITTEE, “COMMITTEE OF THE WHOLE”

Chair Howell next convened the Strategic Planning Committee as a Committee of the Whole and turned the Chairmanship of the meeting over to Regent Leebern.

Chair Leebern thanked Regent Howell and explained that at this meeting, the Chancellor would share the revisions resulting in the final versions of the vision, mission, and goals statements. Then, the Board would vote on those final documents. He then turned the floor over to the Chancellor.

Chancellor Portch reminded the Regents that in June 2001, they had discussed the new vision, mission, and goals statements. Those items were put on the table until this meeting in order to get input from Regents, presidents, and staff. In the interim, there were some very constructive suggestions for change. So, at this meeting, the Chancellor would share the suggestions for changes, all of which he was recommending the Board embrace. (Revisions are in bold.) The Chancellor then presented the following revised vision statement: “The University System of Georgia will create a **better more** educated Georgia, well prepared for a global, technological society, by providing first-rate undergraduate and graduate education, leading-edge research, and committed public service.” He noted that the word more was recommended by the Regents because it better captures what will be a major emphasis of the University System in the near future: how to increase participation and access without decreasing standards. So, the word more captures both the meaning of the word better and the needed emphasis on increased participation. If approved, this would become the vision statement to be printed on business cards.

The Chancellor next discussed the mission statement, the first part of which remained as it was presented in June, as follows:

The mission of the University System of Georgia is to contribute to the educational, cultural, economic, and social advancement of Georgia by providing excellent undergraduate general education and first-rate programs leading to associate, baccalaureate, masters, professional, and doctorate degrees; by pursuing leading-edge basic and applied research, scholarly inquiry, and creative endeavors; and by bringing these intellectual resources, and those of the public libraries, to bear on the economic development of the State and the continuing education of its citizens.

In addition to embodying the revisions proposed at the June 2001 Board meeting, the mission statement had since been amended as follows:

Each institution in the University System of Georgia will be characterized by:

- c A supportive campus climate, leadership and development opportunities, and necessary services and facilities **all** to meet the needs of students, faculty, and staff;

7. Seeking the most efficient, effective, and technologically sound **business and service** best practices and regularly comparing ourselves to national peers;
8. Providing **and maintaining** superior facilities, funded by innovative

Moreover, budget initiatives directed at these areas will be brought to the Board for consideration in September 2001. So, the budget request will strategically address these goals in particular. The Chancellor will also make further recommendations on the other nine goals. In the beginning of 2002, there should be processes in place for each of the goals as well as some preliminary directions. This schedule is intended to allow a new Chancellor to have a hand in implementing these strategic goals. Still, the Board should be far enough along in its planning that there will be no loss of momentum in the transition of Chancellors. Chancellor Portch thanked the Regents and the presidents for their help in developing these documents and presented them for Board approval.

Chair Leebern thanked the Chancellor for his leadership and vision in the strategic planning process and called for a motion to adopt the new and revised vision, mission, and goals statements.

Regent Hunt made the motion to accept, which was variously seconded.

Chair Leebern asked whether there were any questions or comments. Seeing that there were none, he called for a vote. Motion properly made, seconded, and unanimously approved, the Board adopted the new vision, mission, and goals statements. There being no further business to come before the Strategic Planning Committee, Chair Leebern adjourned the Committee of the Whole and reconvened the Board meeting in its regular session.

Chair Howell thanked Chair Leebern and the Chancellor for this presentation.

Chair

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group of academic leaders. Out of this process, the Board has identified approximately eight to ten candidates for the position. They will be invited to interview with the full Board in September.

Secretary Gail S. Weber announced that the next Board meeting would take place on Tuesday, September 11 and Wednesday, September 12, 2001 in the Board Room in Atlanta, Georgia. She suggested that many Regents may want to come to Atlanta on Sunday, September 9, because they will be interviewing candidates for the Chancellorship on Monday, September 10 and Tuesday, September 11. She reminded the Regents that there will also be a social event honoring the Chancellor at the Governor's Mansion on the evening of September 11.

EXECUTIVE SESSION

Chair Howell announced that there was no need to hold the previously scheduled Executive Session.

ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at approximately 9:55 a.m. on August 8, 2001.

s/
Gail S. Weber
Secretary, Board of Regents
University System of Georgia

s/
Hilton H. Howell, Jr.
Chair, Board of Regents
University System of Georgia